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### Introduction: Trump's Re-Election and the Road Ahead for ESG

Trump is back, and 2025 is shaping up to be a year where the world of ESG will be tested—but also transformed. While his first term famously favored deregulation and support for traditional energy sources, the world has changed since then. ESG is no longer a niche concept or a "bonus" for businesses; it's a core part of operations, strategy, and stakeholder expectations. And here's the twist: this time around, it's not just the "E" in ESG that could be affected changes may be coming to the "S" and "G" too.



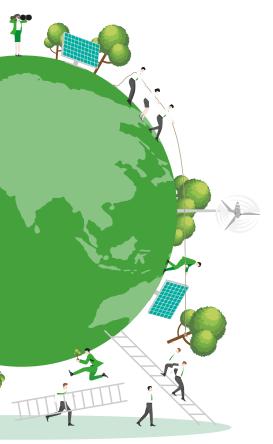
So, what does this mean? Well, it's clear that with Trump's approach, we could see shifts in environmental regulations, adjustments in social governance, and even a reshaping of corporate transparency and ethics requirements. But that doesn't necessarily spell doom for ESG. In fact, there are positive opportunities here. U.S. companies are well-prepared to stay resilient, with a growing market demand for sustainable practices, investors demanding transparency, and the strong momentum behind global ESG standards.

This isn't just a story of obstacles; it's a story of adaptation. We're diving into the potential impacts across the Environmental, Social, and Governance fronts, looking at the creative ways businesses and investors can continue to drive positive change. While challenges are on the table, so are pathways for growth, resilience, and perhaps a whole new way of thinking about ESG in a changing political landscape.

Let's explore how the ESG world will rise to the occasion and what businesses can do to stay ahead, adapt, and even thrive as Trump's policies unfold.

## Trump's First Presidency and Its ESG Impact (2017-2021)

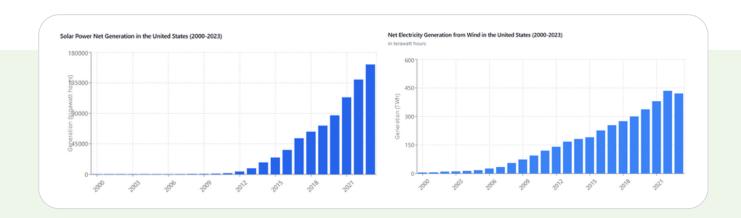
Trump's first term, from 2017 to 2021, shook up U.S. policies in ways that left a big mark on ESG. His administration championed deregulation, energy independence, and a business-first approach. But here's the twist: while federal climate initiatives took a backseat, ESG didn't just hang around in the background—it adapted, powered by market demand, state-level initiatives, and companies' own resilience. It was a time when ESG proved it could evolve, regardless of federal pushback.



#### **Environmental Rollbacks and Corporate Resilience**

One of the biggest headlines from Trump's first term was the U.S. withdrawal from the Paris Agreement, a move that made waves in climate circles. On top of that, over 100 environmental regulations were rolled back, from emissions standards to water protections. The idea? Less federal oversight, more room for traditional energy sectors like oil and gas, and a focus on U.S. energy independence.

But here's where things get interesting: companies didn't slow down. In fact, they kept pushing forward. According to the U.S. Energy Information Administration (EIA), renewables—including wind and solar—generated a record-breaking 21% of all U.S. electricity in 2020. Wind energy grew by 14%, and utility-scale solar generation surged by 26% from 2019. Even in states where fossil fuels ruled, private companies were investing in renewables, proving that sustainable energy demand was stronger than federal rollbacks.

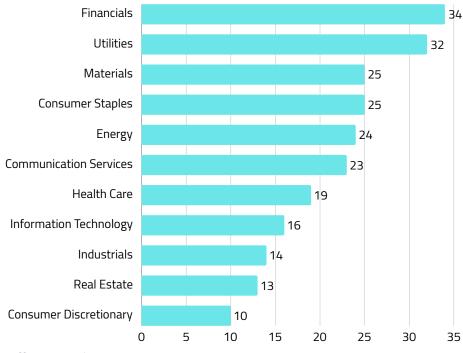


#### Social Responsibility Gains Momentum

The "S" in ESG had its own journey under Trump, with social governance largely left to individual states and corporations. But rather than slowing down, this part of ESG picked up steam. Companies recognized that social responsibility was more than a checkbox; it was an expectation.

Corporate Social Responsibility (CSR) saw a boost, with companies adopting voluntary diversity and inclusion policies. By 2020, a report from <u>Farient Advisors</u> showed that 20% of S&P 500 companies had even tied Diversity, Equity, and Inclusion (DEI) metrics to executive incentive plans. Businesses saw that DEI was becoming a strategic priority, crucial for attracting top talent, building brand loyalty, and meeting growing investor expectations for accountability.

#### % of companies using DEI metrics in executive pay plans among S&P500



Different Strokes

In other words, a hands-off approach at the federal level didn't hold companies back. Instead, they turned social responsibility into a strategic advantage, knowing it mattered for their people, brand, and long-term success.



#### Governance: Shifts in Transparency and Accountability

The "G" in ESG was also shaped by Trump's policies. With less federal emphasis on transparency, requirements around executive pay and other governance matters were relaxed, sparking debates about corporate accountability. But companies didn't drop the ball on governance.



In 2020, G&A expanded our sustainability reporting research for the publication year 2019 to include the full Russell 1000. Our annual research now analyzes trends for the companies included in the full Russell 1000 index, as well as breakouts for the largest half (S&P 500) and smallest half market cap of the overall index. The annual reporting trends of the S&P 500 companies over the last decade can be found on the prior page.

Many chose to keep up robust accountability practices anyway, driven by investor demands for transparency. Research from the <u>Governance & Accountability Institute</u> showed that 92% of S&P 500 companies were publishing sustainability reports by 2020, up from 85% in 2017. Companies realized that transparency wasn't just about ticking boxes; it was a smart move for building trust and managing relationships with investors.



# Potential Challenges for ESG Under Trump's Second Term

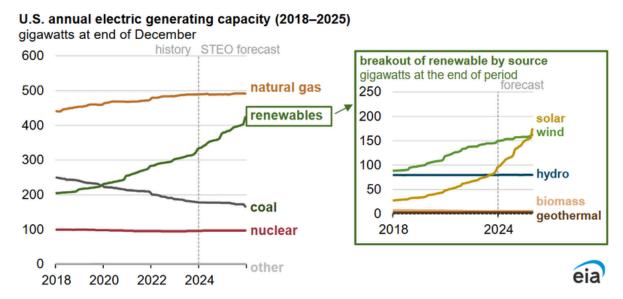
With Trump back in office, many are asking: what does this mean for the future of ESG? We know from his first term that deregulation and a focus on traditional energy were top priorities. But while some challenges for ESG are likely on the horizon, there's more to the story. Businesses, consumers, and investors today are deeply committed to sustainability and governance, so while federal policies may shift, ESG's momentum is far from slowing down.

Let's break down a few of the challenges that could be coming up—and how companies can find ways to adapt and even thrive.

#### 1. Regulatory Rollbacks: A Shift in Environmental Oversight

One thing we're likely to see is a pullback on some of the climate-focused policies implemented during the Biden years. This could mean changes to the Inflation Reduction Act (IRA), which has been a major driver of clean energy projects, incentives for electric vehicles (EVs), and investments in green infrastructure. Rather than funding cuts, these changes could look more like fewer tax incentives or modifications in the scope of federal support, which might slow certain clean energy initiatives.

**Growth in Clean Energy:** Despite potential federal changes, the future still looks bright for renewable energy. According to the U.S. Energy Information Administration (EIA), solar power generation in the U.S. is projected to increase by 75%, from 163 billion kilowatt-hours (kWh) in 2023 to 286 billion kWh in 2025. Wind power generation is expected to grow by 11%, from 430 billion kWh in 2023 to 476 billion kWh in 2025. This level of growth highlights the momentum behind clean energy, supported by market demand and international pressures, even if federal support is adjusted.



Data source: U.S. Energy Information Administration, Short-Term Energy Outlook (STEO), January 2024

**Silver Lining:** While federal support might shift, renewables are proving resilient. The infrastructure and consumer demand supporting clean energy have grown immensely, and local and state incentives for renewables continue. Additionally, innovation and declining costs in clean energy are now deeply entrenched, indicating that renewable energy's growth is likely to persist regardless of federal policy changes.

#### 2. Politicization of ESG: The Battle Over 'Woke Capitalism'

In recent years, ESG has become a politically charged topic, especially in the U.S. On one side, there's increasing demand from investors and consumers for businesses to address climate and social issues. On the other, there's a growing backlash from some lawmakers, labeling ESG as "woke capitalism." This divide could mean heightened scrutiny for ESG-focused institutions, especially in Republican-led states.

**Legal and Financial Pressures:** We're already seeing examples where states are pushing back. In 2022, Texas passed laws banning state agencies from doing business with companies that "boycott" the fossil fuel industry. Similarly, Florida has restricted state investments based on ESG considerations. For businesses, this kind of politicization could mean navigating a patchwork of regulations, where ESG is encouraged in some areas and discouraged in others.



Silver Lining: Companies are responding to this divide by focusing on the business benefits of ESG. Rather than framing ESG as purely an ethical choice, many are highlighting its contributions to risk management, financial performance, and long-term resilience. This approach resonates with stakeholders across the political spectrum, allowing businesses to pursue sustainability in a way that aligns with profitability and risk mitigation.

#### 3. Investment Priorities: ESG Resilience and Optimism Amid Policy Shifts

While Trump's administration is expected to favor traditional energy sources, sustainable investments in ESG remain resilient. The investor community is increasingly viewing sustainable investments as valuable from a performance perspective, regardless of the political climate.

For instance, according to reports from Institutional Investor and JPMorgan, there's confidence that ESG will continue attracting investments based on financial performance rather than political agendas. This signals that the core value of ESG remains intact, driven by consistent returns and risk mitigation.

**Impact on Clean Energy Investments:** While federal policy may lean toward traditional energy, the demand for sustainable investments is still strong. U.S. companies, especially those operating internationally, will continue aligning with global ESG standards, ensuring they remain competitive.

The sustained investor interest in ESG underscores a broader recognition of its importance, as companies that integrate ESG principles are better positioned to capitalize on emerging opportunities and manage risks, even with fluctuating federal priorities.



Silver Lining: As investor optimism around ESG grows, companies are increasingly resilient against short-term regulatory changes. This focus on long-term returns and stability means that ESG investments are viewed as both a financially sound and strategic move, allowing businesses to future-proof their portfolios against environmental and social risks.

#### 4. Supply Chain Challenges: Protectionism and Global ESG Standards

Under Trump's leadership, there may also be a tilt toward protectionist trade policies, especially involving China. This could impact the availability of crucial materials needed for renewable energy technologies, such as lithium for EV batteries and solar panel components. If tariffs or trade barriers are introduced, renewable energy supply chains might face disruptions.

**Navigating Global Supply Chains:** While this could pose a hurdle, companies are already adapting to a global supply chain landscape. Many are diversifying suppliers and exploring local manufacturing options to build more resilient supply chains. The demand for critical minerals used in renewable energy is expected to remain strong, making diversified, resilient supply chains essential for companies aiming to future-proof their ESG commitments.

**Silver Lining:** This push for resilient, diversified supply chains may actually strengthen companies' long-term strategies. By investing in alternative sourcing and local production, businesses are setting themselves up for greater stability and control over their resources, reducing vulnerability to international trade issues. This proactive approach not only supports ESG goals but also enhances operational resilience.





While a second Trump term might introduce shifts in federal support for ESG, there's more to this story than just regulatory changes. ESG is no longer something businesses do just to tick boxes; it's become a driving force for competitiveness, brand loyalty, and long-term resilience. As we look ahead, there are powerful forces that can keep ESG on an upward trajectory, regardless of federal policy. Let's dive into some of the opportunities and resilience factors that make ESG a lasting part of business strategy.

#### 1. Market-Driven Sustainability: The Power of Demand

Even with potential changes in federal support, companies are seeing that sustainability isn't just about following regulations—it's about meeting market demand. Investors, customers, and even employees are pushing for businesses to address environmental, social, and governance issues. A growing number of consumers actively seek out brands that align with their values, and investors are choosing companies with strong ESG practices as a way to manage risk.



Private Sector Leadership: Many companies are already taking bold steps. In states like Texas and Florida, where traditional energy still reigns, private companies are investing in renewable energy to meet sustainability goals and customer expectations. For example, over 90% of the largest U.S. corporations have voluntary sustainability programs, and renewable energy purchases by corporations are expected to hit record highs in the coming years.

Long-Term Profitability: The business case for sustainability is stronger than ever. Studies show that ESG-oriented companies often outperform on profitability and resilience, especially during economic downturns. By focusing on sustainable practices, businesses can increase operational efficiency, reduce waste, and ultimately improve their bottom line.

#### 2. State and International Action: Building a Global Network of ESG Standards

While federal policies may shift, state governments and international bodies are moving forward with their own ESG commitments. In the U.S., states like California and New York continue to push for higher environmental standards, leading the charge on everything from renewable energy targets to corporate sustainability disclosures.



**State-Level Progress:** California, for instance, has set ambitious renewable energy targets and emissions reduction goals that are influencing companies across the nation. Some cities and states are even joining global coalitions to uphold the goals of the Paris Agreement independently. This means that companies operating in these states will continue to prioritize ESG, reinforcing the importance of sustainability even if federal regulations change.

#### Global Standards and Market Access:

International regulations, like the EU's Corporate Sustainability Reporting Directive (CSRD), are also playing a huge role. For U.S. companies with international operations or export interests, aligning with global ESG standards isn't optional —it's essential. The CSRD and other similar mandates ensure that U.S. businesses remain competitive on the global stage by meeting expectations around transparency, environmental impact, and social governance.

#### 3. Investor Demand and Reframing the ESG Narrative

Investors aren't backing down on ESG. The narrative around sustainable investments is shifting from being solely about ethical considerations to focusing on performance and resilience. Investors are increasingly seeing ESG as a critical part of risk management and value creation, not just a "nice to have."

**Consistent Inflows into ESG Funds:** ESG-focused funds have continued to attract significant inflows, with many analysts noting that sustainable investments often deliver consistent returns. In 2023, ESG funds managed to outperform traditional funds in several sectors, proving their resilience even amid shifting political climates. This performance-based appeal is keeping investor interest high, regardless of federal policy changes.

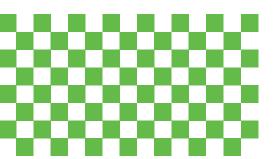
**Rebranding ESG:** To address the politicized environment, many companies are rebranding their ESG initiatives, focusing on terms like "long-term risk management" or "sustainable growth" to highlight the financial and operational benefits of these practices. This shift in narrative allows businesses to maintain their ESG focus while resonating with a wider audience, including skeptics who may view ESG through a political lens.



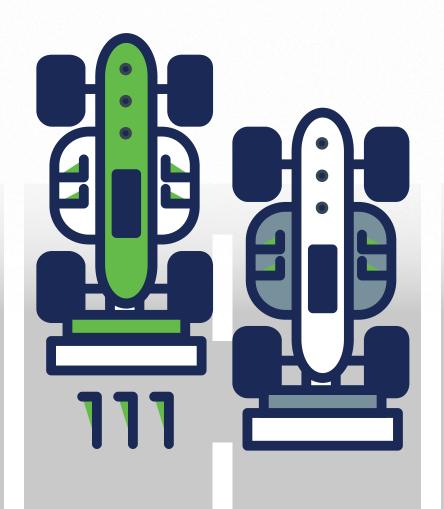
#### 4. Long-Term Economic Competitiveness: The Green Tech Race

Countries worldwide are in a race to lead the green technology revolution, and the U.S. is no exception. Companies that prioritize ESG are positioning themselves for success in a future where green technology and sustainable practices are competitive advantages. Even if federal policy leans toward traditional energy, the long-term economic benefits of clean energy and sustainable technology investments can't be ignored.

**Jobs and Economic Growth:** Investing in sustainable infrastructure and green technology is a proven job creator. The clean energy sector alone added over 3 million jobs in the past decade, outpacing the job growth rate in fossil fuel industries. Sustainable initiatives are expected to continue fueling economic growth and creating skilled jobs, which positions the U.S. economy to stay competitive in the global market.



**Global Market Position:** ESG-focused companies are better positioned to capture international market share, especially as other economies, like the EU and China, ramp up their commitments to renewable energy and low-carbon technologies. This competitive edge can help the U.S. maintain its global influence in sectors like clean energy, electric vehicles, and sustainable manufacturing.



# How Trump's Policies May Impact the Global ESG Landscape

Trump's return to office doesn't just affect ESG within U.S. borders—it has ripple effects across the globe. As the world's largest economy and a significant player in international trade, any shifts in U.S. policies under Trump could influence how ESG evolves in other regions. However, as former U.S. Ambassador Anthony Gardner pointed out, ESG has become too entrenched globally to be derailed by national policy changes. Let's explore how Trump's administration might reshape ESG on the world stage, and where opportunities for resilience remain.

#### 1. Europe: Strengthening Its Leadership in ESG

Europe has long been a frontrunner in ESG, with frameworks like the Corporate Sustainability Reporting Directive (CSRD) and the European Green Deal setting the bar for global standards. As Trump's administration potentially dials back federal ESG regulations, Europe's influence could grow even stronger, ensuring that sustainability remains a priority for global businesses.



**Global Influence of EU Standards:** The CSRD mandates detailed and standardized sustainability disclosures for companies operating in Europe. To ease the transition, organizations like CDP (Carbon Disclosure Project) are aligning closely with CSRD standards, simplifying reporting for businesses that operate across multiple regulatory environments. This harmonization reduces the compliance burden for companies while reinforcing ESG as a global norm.

**Competitive Advantage:** Former U.S. Ambassador Anthony Gardner noted that ESG isn't going anywhere because global markets demand it. Businesses that meet Europe's rigorous ESG requirements will maintain access to European markets, giving them an edge over less-compliant competitors.

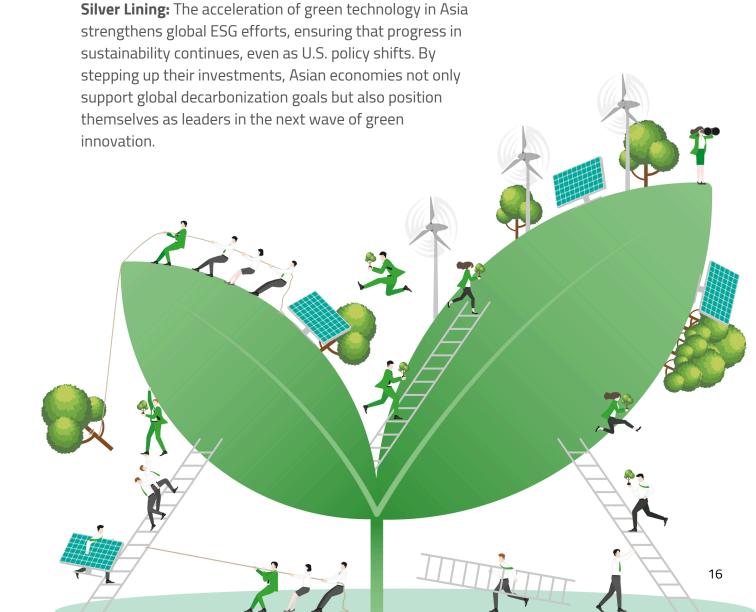
**Silver Lining:** Europe's leadership, combined with initiatives like CDP's alignment with CSRD, ensures that ESG standards are not just a regional effort but a global expectation. By simplifying compliance and maintaining a focus on sustainability, Europe provides a framework that encourages companies worldwide to integrate ESG into their core strategies, reinforcing its relevance in a changing regulatory environment.

#### 2. Asia: Accelerating the Green Tech Race

In Asia, countries like China, Japan, and South Korea are rapidly advancing their ESG agendas, particularly in green technology and renewable energy. Trump's policies, which are likely to favor traditional energy, could unintentionally spur Asian economies to double down on their clean energy investments, seeking to dominate global markets.

**China's Role:** As the world's largest producer of solar panels and EV batteries, China continues to lead in renewable energy innovation. The country's recent passage of its first-ever Energy Law to promote carbon neutrality further solidifies its global leadership in green technology. With U.S. policies potentially favoring traditional energy, China is poised to capitalize on global low-carbon priorities, strengthening its dominance in the green tech race.

**Opportunities for Collaboration:** Asian markets may also align with Europe on ESG standards, creating a powerful coalition that drives sustainability on a global scale. This alignment could foster trade and investment opportunities, ensuring that ESG remains a central driver in global economic policies.



#### 3. The Role of Green Diplomacy in Global ESG

One potential consequence of Trump's policies is the rise of "green diplomacy," where countries committed to sustainability strengthen alliances and trade relationships based on shared ESG goals. This could include preferential trade agreements, green tariffs, or collaboration on renewable energy initiatives.

**Green Trade Agreements:** Countries like those in the EU may prioritize trade with partners who meet their ESG standards, creating an incentive for U.S. companies to maintain their sustainability efforts. These agreements could shape the flow of global trade, rewarding nations and businesses that align with high sustainability standards.

**U.S. Corporate Adaptation:** Even if federal policies shift, U.S. companies with global ambitions will likely continue to align with international ESG expectations. Staying competitive in the global marketplace will require maintaining ESG commitments, especially in industries like manufacturing, clean energy, and technology.



## ESG Adaptation Strategies for Businesses in 2025

Navigating the evolving ESG landscape in 2025 requires more than just reacting to policy changes—it's about staying ahead of the curve. Businesses that proactively adapt to global ESG trends, strengthen internal frameworks, and leverage technology will be well-positioned to thrive, no matter the regulatory environment. Here's how companies can gear up for ESG success in a changing world:

#### a) Proactive International Alignment

In a globalized economy, aligning with international ESG standards isn't just good practice—it's a competitive necessity. Companies that meet these standards can appeal to ESG-focused investors, win over sustainability-conscious consumers, and secure access to global markets with strict ESG mandates.

**Competitive Edge in Global Markets:** By adopting international standards, such as those outlined by the EU's CSRD, U.S. companies can demonstrate their commitment to transparency and sustainability. This builds credibility, attracts ESG-focused investors, and strengthens relationships with stakeholders who prioritize ethical practices.

**Focus on EU and Global Compliance:** Global Standards on the Rise, Europe's CSRD is setting the bar for ESG regulations, with organizations like CDP aligning with CSRD to simplify sustainability reporting. At the same time, the ISO Global ESG Implementation Principles aim to standardize ESG practices globally, making compliance more accessible. Together, these frameworks enable U.S. businesses to align with global expectations, secure international market access, and position themselves as sustainability leaders.



**Takeaway:** Embracing international ESG standards not only helps businesses navigate shifting regulatory landscapes but also enhances their reputation and market opportunities globally.

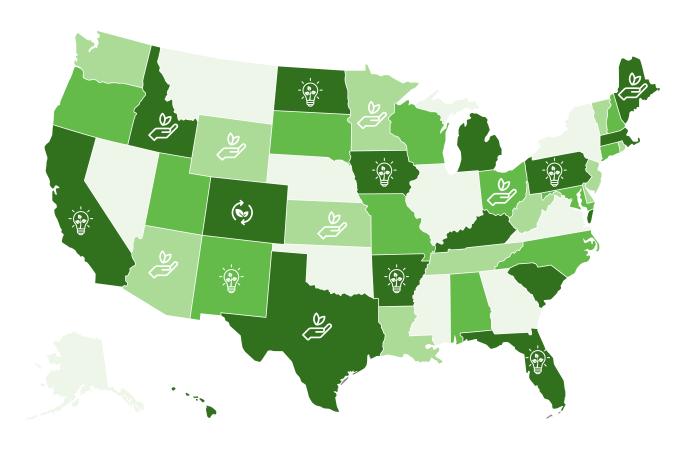
#### b) Navigating a Patchwork of State-Level ESG Policies

While federal ESG policies may shift under Trump's administration, individual states are charting their own paths. Businesses must stay agile, adapting to the diverse and often contrasting ESG requirements across the U.S.

**Diverse State-Level Approaches:** States like California and New York continue to lead on ESG initiatives, enforcing strict environmental regulations and encouraging corporate transparency. For example, California's recent vote on a stricter Low Carbon Fuel Standard highlights how some states are advancing ambitious sustainability goals despite concerns over higher costs. In contrast, states like Texas and Florida are taking different approaches, limiting ESG's influence in public investments.

**Localized Strategies for Compliance:** Businesses operating across multiple states must adopt flexible strategies that address varying ESG priorities. For example, aligning with California's aggressive renewable energy targets can help companies appeal to sustainability-focused stakeholders, while adapting to Texas's preferences can demonstrate sensitivity to local economic interests.

**Takeaway:** A one-size-fits-all ESG strategy won't work in the U.S. Companies need localized approaches to meet state-level requirements while maintaining consistency in their broader ESG goals.



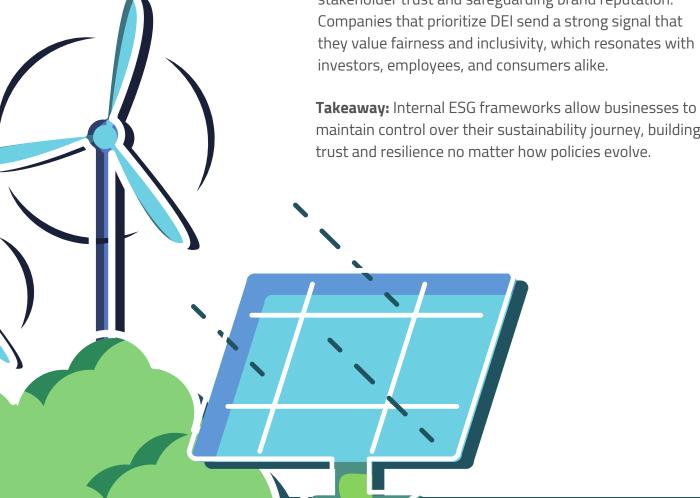
#### c) Emphasizing Internal ESG Frameworks and Policies

With federal policies potentially in flux, businesses must focus on strengthening their own ESG frameworks. By setting high internal standards, companies can remain resilient and trusted by stakeholders, even in the absence of strong federal oversight.

> **Strengthening Internal Controls:** Proactively building robust ESG policies empowers companies to selfregulate. This means implementing clear guidelines on emissions reduction, social governance, and transparency, ensuring that their ESG commitments remain intact regardless of external pressures.

**Commitment to DEI:** Voluntary diversity, equity, and inclusion (DEI) initiatives are critical for building stakeholder trust and safeguarding brand reputation. Companies that prioritize DEI send a strong signal that they value fairness and inclusivity, which resonates with investors, employees, and consumers alike.

maintain control over their sustainability journey, building



#### d) Leveraging Technology for ESG Reporting and Transparency

The future of ESG lies in technology. As regulatory requirements grow more complex, businesses must embrace advanced solutions to stay compliant, transparent, and competitive.



Advanced Data Solutions for ESG Compliance: Platforms like Lythouse offer streamlined ESG data management, enabling companies to track, analyze, and report their ESG performance accurately. By automating reporting processes,

freeing up resources to focus on strategic

Predictive Analytics in ESG: Investing in predictive analytics helps businesses anticipate risks and respond proactively. These tools allow companies to forecast how market changes, climate risks, or regulatory shifts might affect their operations, giving them a head start in adapting to new challenges.

**Takeaway:** Technology is a game-changer for ESG. By adopting advanced tools, companies can turn compliance into a strategic advantage, ensuring resilience and transparency in a dynamic

# Conclusion: Resilience and Adaptability in an Evolving ESG Landscape

The evolving ESG landscape under Trump's 2025 administration presents a mix of challenges and opportunities. While federal policies may shift, corporate initiatives, state-level leadership, and global frameworks like the CSRD and ISO principles demonstrate the strength and adaptability of ESG efforts. Businesses that align with these evolving standards can continue to drive sustainability and resilience, regardless of political changes.

#### The Role of Corporate Leadership

At the heart of ESG's resilience is corporate leadership. Businesses have a unique role in shaping the future of ESG by embedding sustainability into their core strategies. By prioritizing long-term goals like reducing emissions, enhancing diversity, and ensuring transparency, companies not only contribute to societal progress but also safeguard their economic future. In a time of uncertainty, these efforts provide stability and build trust among stakeholders.

#### **A Cautiously Optimistic Outlook**

Despite potential headwinds, the momentum behind ESG remains strong. Market-driven innovation, rising investor demand, and alignment with global standards ensure that sustainability is more than a trend—it's a strategic necessity. As businesses continue to adapt, ESG practices can thrive, proving their resilience against political and regulatory challenges.

The path forward calls for creativity, collaboration, and commitment. With proactive strategies, businesses can lead the way in ensuring that ESG remains a vital component of a sustainable and profitable future.

